



Doctoral Program in Public Affairs



News from the Doctoral Program in Public Affairs • College of Health and Public Affairs

Fall 2007

A Message from Director Thomas T.H. Wan



As the Doctoral Program in Public Affairs achieves national prominence, our international involvement and recognition has increased as well. Our program has established a presence in global affairs through educational and civic engagements, an international faculty, and projects in partnership with foreign institutions. Five faculty members (Professors Adams, Kapucu, Ford, Martin and Wan) and four doctoral students (Bahadir Kucukuysal, Bahadir Sahin, Hamdi Yesilyurt and Serdar Yildiz) attended the Second Istanbul Conference on Democracy and Global Security in Istanbul, Turkey. Professor Martin visited Mongolia and drafted a plan to help the Mongolian government award contracts to the private sector for social services. Professor Adams traveled to Moscow, Russia, to gather comparative statistics on criminal justice. I delivered a keynote address, "Improving Healthcare Quality through Efficiency," to 400 health-care executives in the first Health Administration Congress organized by three health management associations in Taipei, Taiwan.

With the 10th anniversary of the program approaching, I am pleased to report that the program's faculty members have been very productive in their scholarship and sponsored research. Fifteen students earned their doctoral degrees in 2006 and eight graduated in 2007. The program could not effectively attain its maturity and national standing without the strong support of the Advisory Committee (dean and department chairs), the guidance of five coordinators (Professors Abel, Adams, Applegate, Lawther and Liberman) and the mentorship of the doctoral faculty. In May, UCF Graduate Studies invited an external consulting firm to review all doctoral programs. The group gave high marks for our program management and performance. Personally, I am very grateful for our dedicated staff (Margaret Mlachak, Michele Pozdroll and Alexis Stangl) and graduate assistants. Our team work and altruistic spirit to foster an interdisciplinary orientation in program offerings have greatly enhanced students' learning.

The program has achieved several notable successes recently. The first issue of our student e-journal, *Public Affairs Review*, edited by Tory Jennison and Kathryn Frahm, was published in April. The second special issue of the *International Journal of Public Policy*, featuring public affairs informat-

ics research, was published in May. The third special issue, featuring emergency disaster management and planning, has been finalized and is scheduled for publication next spring. The fourth special issue, presenting the challenges of global development and transformational leadership, is currently in the planning stage. This topic will also be the major theme of the Fourth Annual Public Affairs Research Conference scheduled for October 26. A special session on global development has been organized and will be presented at the annual meeting of the Association of Public Policy Analysis and Management on November 7 in Washington, D.C. These scholarly activities reflect well on the program's reputation and certainly help position us as a major academic player in both national and international public policy arenas.

I would also like to brag about the accomplishments of our alumni. Our graduates are well-positioned in both academia and the public-service sector. More than half of our 45 alumni are employed in universities or colleges, distributed in many states including Florida, Georgia, Indiana, Maryland, Missouri, South Carolina, West Virginia and Wisconsin.

Lastly, I will report on the quality of our students. Our acceptance rate is about 45 percent. With the availability of both fall and spring admission reviews, we were able to select the highest quality applicants. A total of 90 students will be enrolled in the fall semester. As the demand for outstanding applicants in public affairs rises and state funding for students' financial support is decreasing, private funding is vital for the program to maintain its viability to attract highly qualified students. We need to actively build our endowment through private support and scholarship awards. Private funding helps students attend national conferences, educational seminars and research skill development programs. Your investment in students and in the program is greatly appreciated and vital to our quest to be the nation's best.

Again, I always look forward to hearing from you and hope that we are making you proud of what we do at UCF.

Sincerely yours,

Thomas T.H. Wan

Professor and Director

Welcome to the fifth issue of this newsletter from the Doctoral Program in Public Affairs. We appreciate receiving your questions, comments and suggestions. Contact Alexis Stangl, editor, at astangl@mail.ucf.edu or Margaret Mlachak, managing editor, at mmlachak@mail.ucf.edu.

Program Reviewed by National Consultants

UCF Graduate Studies chose to participate in the National Research Council's recent evaluation of doctoral programs in the United States. The Doctoral Program in Public Affairs was part of this evaluation, which included an extensive survey and input from the faculty. We are very proud of the faculty's willingness to participate in this opportunity. The university also invited an external consulting firm to review all of the doctoral programs at UCF. The public affairs program did exceedingly well in these reviews.

Conference on Global Security in Turkey



Five faculty members (Professors Adams, Kapucu, Ford, Martin and Wan) and four doctoral students (Bahadır Kucukuysal, Bahadır Sahin, Hamdi Yesilyurt and Serdar Yildiz) attended the Second Istanbul Conference on Democracy and Global Security in Istanbul, Turkey.

The conference is an annual initiative by the Turkish National Police and attracts numerous international scholars. The conference focused on the issues of democracy and global security from an interdisciplinary standpoint and included scholars and professionals from public affairs, communications, law enforcement and many other disciplines. The agenda featured panel presentations, round table discussions, speakers and poster presentations in eight sessions over two days. These activities were intended to foster open dialogue among the diverse attendees.

The Turkish Institute for Police Studies encourages international education for members of the Turkish National Police, many of whom are currently enrolled in Doctoral Program in Public Affairs. This has fostered a strong relationship between the Turkish National Police and the program. These global developments are positioning the program to be an international contender in public affairs education.



Director Tom Wan (left) with Professor Larry Martin (right) and his wife, Lella, in Istanbul.

The opening ceremonies exhibited Turkish arts and introduced the attendees to the culture they would be experiencing. They were also attended galas and dinners featuring the cuisine of Turkey. The conference culminated with tours of Istanbul, allowing the attendees to relax and enjoy the city after two days of conference sessions.

Professor Helps Mongolia's Social Services



Professor Larry Martin recently traveled to Mongolia to help its government develop a plan to expand social services for children.

Mongolia, which is located between Russia and China, is a former communist country. Its transition to a market-based economy has been difficult, and a large segment of the population lives in poverty.

Many parents are forced to abandon their children because they can not feed and care for them, Martin said. As a result, many children live on the streets, creating a major social problem.

The Mongolian government wants to increase the private sector's involvement in addressing this problem. Martin has been helping as a consultant with expertise in the development of contracts for services.

During his three-week trip, Martin met with representatives from many organizations, including several Mongolian government ministries, Save the Children: United Kingdom and the World Bank.

He went on to draft a plan that will help the Mongolian government award contracts to the private sector for social services. He submitted his plan to Mongolia's Ministry of Social Welfare and Labor in May.

"The work was difficult because the social-service contracting system must satisfy the requirements of international funding organizations, like the World Bank, and be sufficiently flexible to meet the needs of the Mongolian government," Martin said.

With contracts in place, more private organizations will be able to provide social services to Mongolians. The services will likely include support for poor young mothers, day care for young children and foster care for orphan children.

— Karen Guin

Fall 2007

Professor Adams Assesses CJ in Russia

This summer, I accompanied Associate Professor Mike Reynolds on the criminal justice study abroad program at the Volgograd Law Academy in Russia. The trip began with a few days in Moscow, where we had an opportunity to orient ourselves to Russian culture, see various criminal justice related landmarks (Kremlin and KGB headquarters) and informally observe the Russian police in action. Moscow is a large, crowded city, as well as one of the most expensive in the world. Signs of change are easy to observe all around, as some city parking lots are packed with Rolls Royces, Ferraris and Bentleys owned by new wealthy capitalists. The rapid pace of change promises to continue. For example, car ownership has doubled over the last decade and it promises to double again in the ensuing decade. Corruption remains a problem with regard to the police. Police work is generally held in low-esteem because of low wages that typically are supplemented through bribery. While we were there, the Duma increased the fine for speeding to between \$80 and \$100, a six-fold increase. While the fine may not seem large, consider that the average monthly wage in Moscow is \$500. Traffic police are feared and hated, even by law-abiding citizens, and since larger fines will mean bigger bribes for traffic police, the situation promises to get worse unless something changes.

After a 20-hour train ride (it was a slow-moving train) we arrived in Volgograd, formerly know as Stalingrad. Volgograd is a city whose modern-day identity derives from the battle of Stalingrad, a fierce battle of World War II in which the Russian army prevented the German army from crossing the Volga River and moving on to Moscow. The entire city was literally destroyed by the battle, save for a handful of surviving structures, so all of the buildings were constructed in the 1950s. The battle is commemorated by the Rodina (Mother Russia) Statue, made from 7900 tons of reinforced concrete and standing 270 feet tall. The statue is the centerpiece of the Mamayev Kurgan museum complex.

Upon arriving in Volgograd, we were met by a bevy of police cadets from the Volgograd Law Academy. The cadets are studying to be police investigators, a five-year program that leads to a civilian appointment in a police department. The cadets were very friendly and helpful, eager to find out all they could about life in the United States and about our criminal justice system.

Russia may be cold in the winter, but it sure can get hot in the summer, as temperatures broke 100 degrees (F) on a regular basis. The UCF students, both graduate and undergraduate, participated in lectures (with the assistance of translators) and other learning activities throughout the week. I sat in on a few of these classes and also had opportunities to discuss with the faculty various research projects that they have under way. Research has its challenges everywhere, but I learned

that in Russia survey research is particularly difficult because the vast majority of respondents state having no opinion. In light of the generally low opinion respondents held of government bureaucrats, politicians and police as untrustworthy and corrupt, at least for those who offered an opinion, it is perhaps unsurprising that so many prefer to keep their opinions private.

The study abroad program is reciprocal, such that cadets from the Volgograd Law Academy come to Orlando to study at UCF for a week or so. This happened last in February 2006, and pictures of the cadets interacting with faculty and students can be found at http://www.cohpa.ucf.edu/gallery/criminal_justice/volgograd_cadets/index.html.

In the short time I was in Volgograd, I feel I initiated friendships with a number of faculty members and cadets that I look forward to developing, whether by correspondence or shared personal experiences should they come to UCF. Meanwhile, Associate Professor Mike Reynolds is preparing for a semester-long Fulbright Scholar Award, which will allow him to be in-residence at the Volgograd Law Academy where he will introduce the faculty and students to state-of-the-art crime analysis tools.

— Professor Ken Adams



Professor Anatoly Nikonov (left), Volgograd Law Academy, with Professor Ken Adams, University of Central Florida

Tenth Anniversary of the Program

The Doctoral Program in Public Affairs will be celebrating its 10th anniversary in 2007–2008. The program has come far in the past 10 years, with 45 graduates and 90 current students, four successful research conferences, a student-edited e-journal and extensive faculty research. If you are interested in assisting with the celebration, contact Margaret Mlachak at mmlachak@mail.ucf.edu.

As part of the 10-year anniversary celebration, the program is currently putting together a commemorative booklet. The

booklet will be a compilation of the thoughts and views of alumni, faculty members and outside scholars in public affairs on the past, present and future of public affairs programs in general and of the Doctoral Program in Public Affairs at UCF in specific. Any thoughts or insights anyone may want to contribute to this effort are welcomed. Please contact Kathryn Frahm at kfracm@mail.ucf.edu for more information.

Fourth Annual Health and Public Affairs Research Conference

Challenges of Global Development and Transformational Leadership

Since the turn of the 21st century, the worldwide political arena has faced unparalleled challenges, including terrorist insurgents, the spread of life-threatening diseases and global warming. Social scientists theorize that these unpredictable and harmful events depress economic growth and global development. The need for strong leadership has never been more important.

Trained leadership can help prevent some challenges that hinder development and reduce the impact of others. To this end, the College of Health and Public Affairs at UCF proposes a one-day international conference titled "The Challenges of Global Development and Transformational Leadership." The conference, to be held at UCF's Orlando campus on Friday, October 26, 2007, will focus on the impact of leadership, both strong and weak, on global development as exemplified in fields such as economics, political science and medicine. Conference speakers will possess strong academic and professional experience in international development, as well as a vested interest in global development beyond theory to include practice. Faculty members and students from UCF and national and international communities will be invited to present academic work as it relates to the field of global development.

UCF's Doctoral Program in Public Affairs will bring together the nation's leading scholars to share their scholarship and strategic agenda for resolving the most urgent global development issues of our time. This annual research forum will be a gathering of change agents in their field to address best-practice solutions for perfecting our community and nation's proactive response for global development, evaluate global development centers and identify successful stories in transforming global health and development. We invite your active participation in this exciting conference and sincerely hope that you may join us.

Schedule and Location

Morning Session - UCF *FAIRWINDS* Alumni Center

Plenary Sessions: 8:00 a.m. - 12:15 p.m.

Afternoon Session - UCF *FAIRWINDS* Alumni Center

Paper Presentations: 1:30 - 4:00 p.m.

Poster Presentations: 4:00 - 5:00 p.m.

Welcome Fall 2007 Students

The program is proud to welcome its fall 2007 cohort. The application pool was quite competitive and these students represent the strongest candidates with diverse backgrounds, both academic and professional. The following students are a sampling of this outstanding group:

Binyam Seblega - Presidential Fellow

Binyam Seblega has been awarded the Presidential Doctoral Fellowship. He begins the program after completing his second master's degree at the University of Northern Virginia. Seblega's interests lie in sustainable development, particularly urban economic planning and its relationship with government policies. He hopes to later work in the international arena, particularly in the politics and leadership of his home country of Ethiopia.

Jonathan Cade - Provost's Fellow

Jonathan Cade has been awarded the Provost's Fellowship. Cade, a registered nurse, will be a student in the program's health services administration track. He has been a practicing nurse for almost 10 years and hopes to use the problems he encountered in practice as a basis for his research, particularly regarding the prevalence of waste in the health-care industry.

Gerald-Mark Breen

Gerald-Mark Breen comes to UCF from a teaching position at the University of Texas—Pan American. Breen recently co-authored with Jonathan Matusitz, assistant professor in UCF's Nicholson School of Communication, an article titled "Telemedicine: Its Effects on Health Communication" that was published in the journal *Health Communication*. Breen and Matusitz have co-authored multiple publications. Breen will be sharing his research at the National Communication Association Conference this year.

Vanessa Littleton

Vanessa Littleton was selected to participate in the Summer Mentoring Fellowship program before beginning the doctoral program this fall. Professor Wan served as her mentor for



her research project, titled "Factors Affecting Adverse Pregnancy Outcomes: A Comparative Analysis of Brevard, Orange, Osceola and Seminole Counties." She formally presented her research at the fellowship meeting organized by UCF Graduate Studies on July 17, 2007.

Student Association News

Accomplishments

We hope everyone is enjoying the lazy days of summer this year (although in a doctoral program, the “lazy” part appears to be just wishful thinking ...). We are happy to announce the publication of the first issue of the *Public Affairs Review*, the e-journal produced by students in the Doctoral Program in Public Affairs. We wish to thank the authors, reviewers and other folks who helped with production for this wonderful beginning. The issue is being sent to key folks in public policy/public affairs programs around the country to highlight the scholarship and innovation being promoted here at UCF. Please visit the journal’s home page at <http://pafresearch.ucf.edu/journals/par/>.

Current Work

There have been many traveling opportunities for doctoral students this summer. From a criminal justice conference in Turkey to AcademyHealth’s research symposium right here in Orlando, many students have been getting their net-working feet wet. If you are presenting at, invited to or plain old interested in attending a conference, please pass the information on to the doctoral program office to share with your peers and colleagues. It’s great to expand the ways we can integrate our multidisciplinary education into the world around us.

Future Activities

The Doctoral Program in Public Affairs student group is participating in the planning for the fall research conference hosted by the program and budget ideas are in the early organizational state. A call for submissions for the second issue of the *Public Affairs Review* should be out. Please keep your eyes open for it! We encourage any student contributions to both the journal and to the upcoming research conference (poster or presentation) as a way to establish a scholarly work portfolio while the support and assistance of your friends and faculty are still nearby! We look forward to hosting an early fall picnic for students, faculty members, friends and family to get to know each other. Please stay tuned for that as well!

Good luck to all those students taking the qualifying exams in August, and congratulations to all our spring and summer graduates and those who passed the “QEs” in the spring. As our program grows, it becomes both more diverse and more influential. Please take every advantage of opportunities to meet your classmates in your own cohort and those around you so you can celebrate the diversity among us and share your skills!

— Tory Jennison

Student Spotlight: Tazeen Siddiqui

Tazeen Siddiqui, a student in the 2006 cohort of the Doctoral Program in Public Affairs, received the SGA Graduate Stu-

dent Achievers Award for 2006–2007. She was also included in the 2007 Who’s Who Among Students list. Siddiqui is in the health services administration track and has interests in economic development and international affairs, particularly dealing with health care. We would like to congratulate her on her outstanding accomplishments!

A Message from Kathryn Frahm



As a student in the Doctoral Program in Public Affairs at UCF, I have found one of the best ways to learn from and interact with scholars in my field of interest is by attending conferences. This April, I had the chance to attend the Annual Institute of the National Network for Social Work Managers in Chicago, Ill. The conference was attended by both social work management practitioners as well as faculty members from numerous well-respected schools of social work. This variety of attendees helped to make the conference engaging and informative, as everyone provided valuable feedback on the current state and future direction for management within the social work profession. Professor Martin, of our program, gave me the opportunity to co-present a workshop during the conference titled “The Changing Nature of Accountability in Social Work Management.” This allowed me to gain unique experience presenting in front of established professionals in my field.

I also attended AcademyHealth’s Annual Research Meeting held in June here in Orlando. This large conference brought together many researchers and scholars interested in a wide variety of well-being and health-related issues. This was an exciting opportunity for me as I was able to attend sessions related specifically to my area of interest as well as meet some of the leading researchers in this area. I also gained valuable information on specific research techniques and strategies, which I am sure will be invaluable in the future.

During the following months, I plan to attend several more conferences including UCF’s own annual Health and Public Affairs Research Conference. I hope to see you there!

— Kathryn Frahm

Frahm is a student in the Doctoral Program in Public Affairs, social work track. She has been selected to receive the very prestigious Hartford Doctoral Fellows Pre-Dissertation Award by The Gerontological Society of America. The one-year award will pay for Frahm to attend professional conferences and meetings and pre-conference institutes on research and grant writing skills. Frahm’s dissertation research will focus on family support influences on the quality of mental health care for nursing-home residents.

Congratulations to Our 2006–2007 Graduates

Jake Bebber

Using Computer Simulation Modeling to Evaluate Bioterrorism Response Plan at a Local Hospital Facility
Directed by Professor Aaron Liberman

Michael Campbell

The Impact of Service Delivery Models on Non-Disabled Peers Intent to Include Their Peers with Disabilities
Directed by Associate Professor Eileen Abel

Nancy Ellis

Nutrition and Health Promotion: An Elementary School Study
Directed by Associate Professor Eileen Abel

Paul Finn

An Evaluation of the Effects of a Leisure Education Curriculum on Delinquents: Motivation, Knowledge and Behavioral Changes Related to Boredom
Directed by Director Thomas Wan

Jeffrey Goltz

Police Organizational Performance in the State of Florida: Confirmatory Analysis of the Relationship of the Environment and Design to Performance
Directed by Director Thomas Wan

Renee Hotchkiss

Valuing Volunteers: The Impact of Volunteerism on Hospital Performance
Directed by Professor Myron Fottler

Lauren Josephs

Exploring the Relationship Between Intimate Partner Violence and HIV Risks Propensity in African-American Women
Directed by Associate Professor Eileen Abel

Tanya Judd

The Effect of National Board Certification on Burnout Levels in Educators
Directed by Professor Larry Martin

Stephanie Krick

An Exploratory Study of the Relationship Between Ethnic Enhancement Strategies and Performance Outcome Measures in Nonprofit Organizations
Directed by Associate Professor Mary Ann Feldheim

Shriram Marathe

Benchmarking Community Health Centers' Performance: Multivariate Analysis of Efficiency
Directed by Director Thomas Wan

Donna McCarthy

An Exploratory Study of Socially Responsible Procurement Activities in the Expenditure of Public Funds at the State and Local Level of Government
Directed by Professor Larry Martin

Charles Russo

AVL and Response Time Reductions: Image and Reality
Directed by Professor Raymond Surette

Ernest Scott

Factors Influencing User Level Success in Police Information Sharing: An Examination of Florida's FINDER System
Directed by Associate Professor Mike Reynolds

Alicia Sitren

Assessing the Effects of Personal and Vicarious Experience with Punishment and Punishment Avoidance of Intentions to Reoffend
Directed by Associate Professor Brandon Applegate

Hayden Smith

Social Pathogenic Sources of Poor Community Health
Directed by Director Thomas Wan

Kristine Sumner

Airport Security: Examining the Current State of Acceptance of Biometric Technology and the Propensity of Adopting Biometric Technology for Airport Access Control
Directed by Professor Aaron Liberman

Alumni Spotlight: Jorge Figueredo



Jorge Figueredo has been selected the new executive director of the North Texas Tollway Authority.

Figueredo was chosen following a comprehensive national search. The NTTA's Board of Directors chose him based on his past experience and the quality of his education.

Figueredo graduated from the Doctoral Program in Public Affairs in 2005. His dissertation, "Public Participation in Transportation: An Empirical Test for Authentic Participation," was chaired by Associate Professor Xiaohu Wang.

Spotlight: Shriram "Sam" Marathe

Physician Sam Marathe's Medical Specialists company has been contracted to run the Hastings Medical Clinic in Hastings, Fla. This clinic offers low-cost medical care to indigent people living in this area of St. Johns County. Marathe is also looking at opportunities to offer this service in other areas of Florida by opening more clinics. In addition, he is a courtesy assistant professor at UCF.

Marathe graduated from the Doctoral Program in Public Affairs in 2006. His dissertation, "Benchmarking Community Health Centers' Performance: Multivariate Analysis of Efficiency," was directed by Director Thomas Wan.

Alumni Spotlight: Charlie Mesloh

Charlie Mesloh is an assistant professor at Florida Gulf Coast University in Fort Myers, Fla. His study regarding use of police force while making arrests was the topic of a recent article in *The Orlando Sentinel*. Mesloh's findings concluded that Orlando police officers and Orange County deputy sheriffs have been using less force than necessary, but also that this has increased the instance of injury. This study was funded by a \$99,000 grant from the National Institute of Justice. When the NIJ publishes the findings, they will be presented to both the Orlando Police Department and the Orange County Sheriff's Office.

Mesloh graduated from the Doctoral Program in Public Affairs in 2003. His dissertation, "An Examination of Police Canine Use of Force in the State of Florida," was chaired by Associate Professor Stephen Holmes.

Faculty Activities and Updates

Professor Larry Martin was the keynote speaker at the Second Annual Conference on University–Community Relations held at the University of Florida on June 7-10, 2007. Representatives from over 100 universities in the United States and Canada attended the conference. The title of Martin's address was "The Use of University-Community Partnerships to Address Urban Problems."

Assistant Professor Duane Steward has been evaluating feasibility and success determinants for the Orange County Health Department's Cities Readiness Initiative. This initiative is investigating the county's ability to administer prophylaxis to its population within 48 hours of being notified of a threat by the Centers for Disease Control and Prevention. Steward has provided discrete-event-model simulation to assess the initiative. The project will be presented at the 2007 Society of Medical Decision Making in October. Steward also completed two research contracts with the Kissimmee Animal Disease Diagnostic Laboratory that focus on data collection and disaster response. He has also served on many committees, including UCF's College of Medicine Curriculum Planning Committee.

Director Thomas Wan co-authored a translated version of *Healing Environments*, published in Taiwan in February 2007, as well as published 12 articles. He continued his NINR-NIH funded project, "Nurse Staffing and Nursing Care Quality in Nursing Homes." He also continued to serve as a guest editor for the *International Journal of Public Policy*. In addition, he presented professional papers at six conferences.

Assistant Professor Jackie Zhang was an active participant at the AcademyHealth's Annual Research Meeting in Orlando in June 2007. He presented two papers, "The Gap between Nurse Staffing and Changing Demands of Nursing Home Resident Care: A Challenge for Quality Improvement" and "Are Nursing Staff Adequate to Meet the Changing Resident Demands in Rural Nursing Homes?" He also presented two posters that focused on a pay for performance system and validation of the MDS database (Seungchun Paek, a doctoral student, was a co-author). Zhang also co-authored one paper and two posters with Associate Professor Lynn Unruh, Director Thomas Wan and Assistant Professor Sam Marathe at the same conference. The paper was titled "Registered Nurse Educational Level and the Decision to Work as a Hospital Staff Nurse." Also in June 2007, at the 5th Annual Conference of Nursing Workforce Centers at San Francisco, Assistant Professor Zhang was coauthor of a paper presentation titled "Will Raising Faculty Salaries Help Alleviate the Nursing Faculty Shortage?" In July 2007, Zhang co-authored a paper presentation with Unruh titled "Registered Nurse Educational Level and the Decision to Work as a Hospital Staff Nurse" at the International Health Economics Association Meeting in Copenhagen, Denmark. Zhang also participated in a national study sponsored by Medstar Health regarding the distribution of post-acute care provided in U.S. using GIS technologies.

Faculty Publications

Books

Martin, L. L. & Miller, J. R. (2006). *Contracting for Public Sector Services*. Herndon, VA: National Institute of Governmental Purchasing.

Huelat, B. & Wan, T.T.H. (2007). *Healing Environments*. Taipei: WuNan Publishing Company, Inc.

Lin, Y. J. & Wan, T.T.H. (2007). *Integrated Care and Management: Creating Values to Health Services Organization*. Taipei: WuNan Publishing Company, Inc.

Articles

Yeh, J., Wan, T.T.H., & Lo, Y.Y. (2007). Ambulatory Care Visits and Physician Satisfaction: from Medical Directors' Perspectives. *Health Care Management Review*, 32(3), 19.

Steward, D. & Wan, T.T.H. The Role of Simulation and Modeling in Disaster Management. Forthcoming in *Journal of Medical Systems*.

Wan, T.T.H. & Siddiqui, R. Addressing Disaster Risk Reduction and Human Development Together. Forthcoming in *International Journal of Public Policy*.

Wan, T.T.H. and Chukmaitov, A. (2007). Social Capital and Use of Folk and Herbal Medicine by Older Women in Al-

maty, Kazakhstan. *International Journal of Public Policy*, 2(3/4), 217-234.

Zhang, J. Wan, T.T.H., & Brent, R. (2007). Comparing Four Estimation Methods for Uninsurance in Florida. *International Journal of Public Policy*, 2(3/4), 342-355.

Zhang, J. & Wan, T.T.H. (2007). Effects of Institutional Mechanisms on Nursing Home Quality. *Journal of Health and Human Services Administration*, 29(4), 380-408.

Wan, T.T.H. (2006). Healthcare Informatics Research: From Data to EvidenceBased Practice. *Journal of Medical Systems*, 30(1), 37.

Harkins, S., Elliott, T.B., & Wan, T.T.H. (2006). Emotional Distress and Urinary Incontinence Among Older Women. *Rehabilitation Psychology*, 51(4), 346-355.

Unruh, L., Zhang, J., & Wan, T.T.H. (2006). "Impact of Medicare Reimbursement Changes on Staffing and the Quality of Nursing Homes." *International Journal of Public Policy*, 1(4), 421-434.

Wan, T.T.H. (2006). "Introduction: Public Affairs Informatics Research." *International Journal of Public Policy*, 1(4), 333-342.

Wan, T.T.H., Zhang, J., & Unruh, L. (2006). Predictors of Residents' Outcomes in Nursing Homes. *Western Journal of Nursing Research*, 28(8), 974-993.

Zhang, J., Unruh, L., Liu, Rong, & Wan, T.T.H. (2006). Minimum Nurse Staffing Ratios for Nursing Homes. *Nursing Economics* 24(2), 78-85.

Wan, T.T.H. (2006). Healthcare Informatics Research: From Data to Evidence Based Practice. *Journal of Medical Systems*, 30(1), 37.

Adams, K. (2006). Divergences and Convergences in Public Affairs Research. *International Journal of Public Policy*, 1(4), 355-366.

Baumer, T. & Adams, K. (2006). Controlling a Jail Population by Partially Closing the Front Door: An Evaluation of a summons in lie of arrest Policy. *The Prison Journal*, 86, 386-402.

Adams, K. & Jennison, V. What We Don't Know About Policy Use of Tasers. Forthcoming in *Policing: An International Journal of Police Strategies and Management*.

Myers, S., Smith, H. & Martin, L. L. (2006). Conducting Best Practices Research in Public Affairs. *International Journal of Public Policy* 1(4), 367-378.

Martin, L.L. PerformanceBased Contracting For Human Services: A Proposed Model. Forthcoming in *Public Administration Quarterly* (18 pp.).

Martin, L.L. The Privatization of Human Services: Myths, Social Capital and Civil Society. Forthcoming in *Journal of Health and Human Services Administration* (12 pp.).

Zhang, N. Do Medicare Reimbursement Changes Influence Nursing Home Efficiency of Care?" Submitted to *Health Care Financing Review*.